

Root Cause Analysis

Tackle Any Challenge with Confidence

November 8th, 2022

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TRACEGAINS

Your Moderator

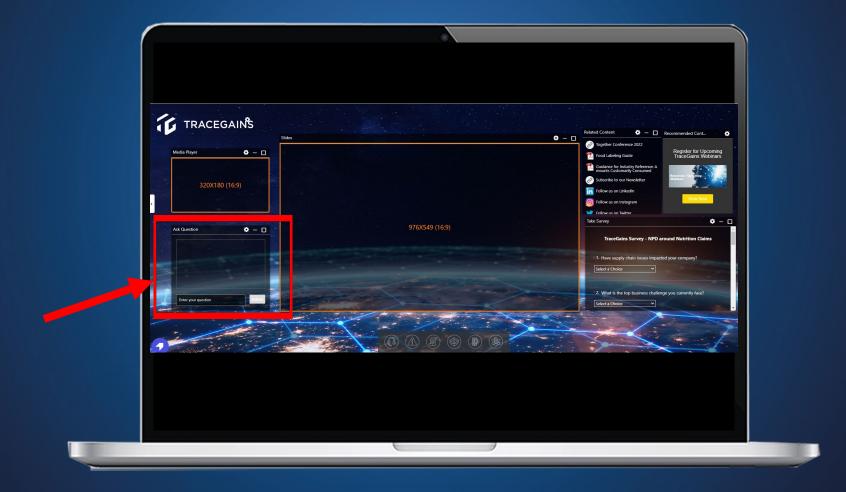
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Kristen Goodale Marketing Coordinator

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Slides And Recording Will Be Shared

We want to hear from you! Please type your questions in the chat box.



About TraceGains

Together we do more



Food and Beverage ••• Dietary Supplements ••• Retail ••• Consumer Packaged Goods

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Discover the Power of Networked



What Makes TraceGains Different?

On average, companies find that 80% of their suppliers are already on TraceGains Network.



Your Speakers

ΛΪ

Sara Jane Bellocchi

Networked Ingredients Functional Consultant

Kevin Dineen Account Executive

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Root Cause Analysis

Sara Jane Bellocchi Networked Ingredients Functional Consultant November 2022

Disclaimer

This session and discussions arising from this content are not meant as legal advice.

What We'll Cover Today

Learning Objectives

- Definitions (RCA, CAPA, etc.)
- When to do a Root Cause Analysis
- Root Cause Analysis in Steps
 - Identify various types of data and tools
- Example Scenarios
- How TraceGains can help

The real issue with recurring problems is courage to confront reality.

Important Definitions

- RCA = Root Cause Analysis
 - Tool to identify and eliminate the cause or potential cause of a non-conformity
- CAPA = Corrective Action, Preventive Action
 - Correction action to eliminate a detected non-conformity
 - Corrective Action action to eliminate the cause of a detected non-conformity or non-conforming product
 - Preventive Action action to eliminate the fundamental underlying cause (root cause) of a detected non-conformity and prevent recurrence
- CARs = Corrective Action Request/Report

When to do a Root Cause Analysis

Reasons to do an RCA

- Audit findings or non-conformances
- Customer complaints
- Product withdrawal or recall
- Process control reports
- Adverse trends from data analysis
- Increased risks from risk analysis

Root Cause Analysis Steps

Immediate Corrective Action

Assemble a cross functional team

Define the problem and collect data

Investigate the root cause

Create a proposed action plan and define time scales

Implement proposed action plan

Verification and monitoring of effectiveness

3

5

Examples of Data to Collect

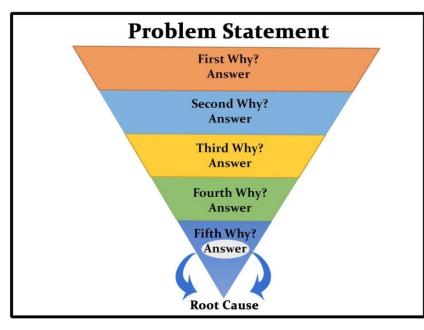
- Supplier documents
- Customer information
- Complaint data
- Maintenance records
- Quality data (audits, records, etc.)
- Interview personnel
- Observe
- Inspect
- Perform the process
- Additional testing

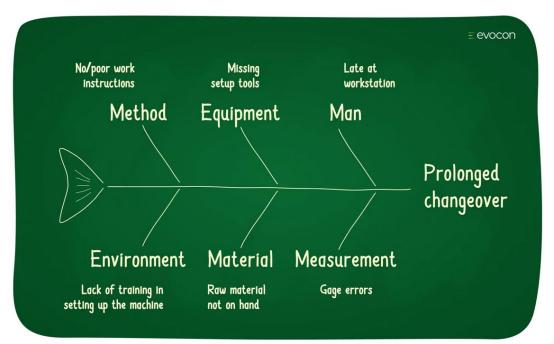


Tools for Root Cause Analysis

Best Practices

- Prepare
- Set the Stage
- Brainstorm
- Ask all the questions





Root Cause Analysis Steps

Immediate Corrective Action

Assemble a cross functional team

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Implement proposed action plan

Verification and monitoring of effectiveness

2

3

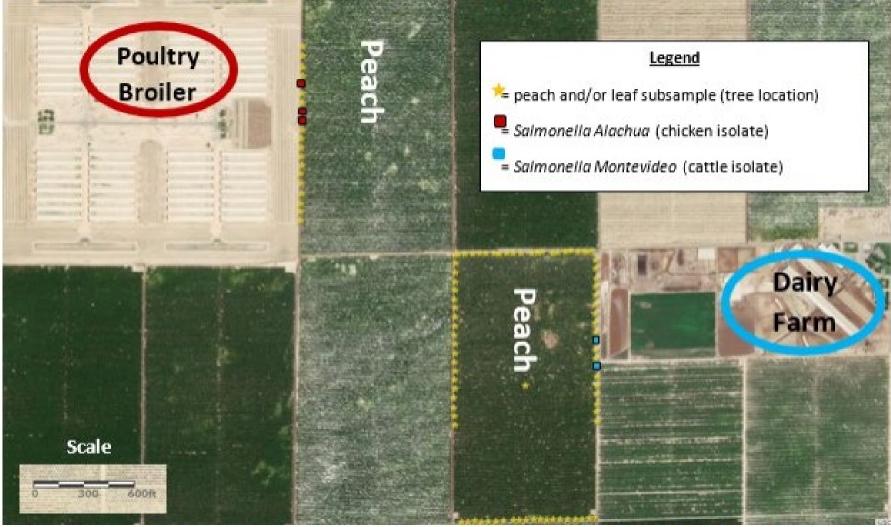
5

6

Story Time – Real Life Examples

Non-Conformity	Corrective Action	ective Action Poor RCA Good RCA				
DC Monument Deteriorating	Close the monument so no one gets hurt by falling concrete.	It is the jet fuel and cleaning chemicals causing the deterioration.	Cleaning chemicals for bird poop. Birds eating spiders. Spiders eating midges. Midges like the lights.	Turning off the lights an hour earlier (instead of moving the airport).		
Supplier audit for high-risk supplier not completed.	Audit completed.	Not able to travel because of COVID19 restrictions.	Unable to travel because of COVID restrictions and the alternative (temp) supplier approval was not documented.	Ensure procedures for alternates during crisis as well as minimum records and sign-off are documented.		
Salmonella Enteritidis on Peaches	Recall.	Peaches were contaminated during handling/packing.	Whole genome sequencing of Salmonella spp. from samples along peach field adjacent to poultry broiler and dairy farm.	Scientific and risk- based approach. Microbiological survey pre-harvest.		

Figure 1: Location of Salmonella spp. positive samples adjacent to animal operations



Note: This map does not include all positive *Salmonella spp.* locations. *Salmonella* enterica subsp. Enterica serovar Montevideo isolates (in blue) are median of 16 SNPs from beef and cattle isolates from 2018, 2019 and 2020. *Salmonella* enterica subsp. Enterica serovar Alachua isolates (in red) are identical (0-2 SNP) to a surveillance sample of chicken from 2019.

Key Take-Aways

- Follow ALL the Steps
- Most importantly multi-functional team, and not stopping at the first why
- Document everything
- Respond in a timely manner
- Follow-up and monitor

If you are unable to understand the cause of a problem it is impossible to solve it.

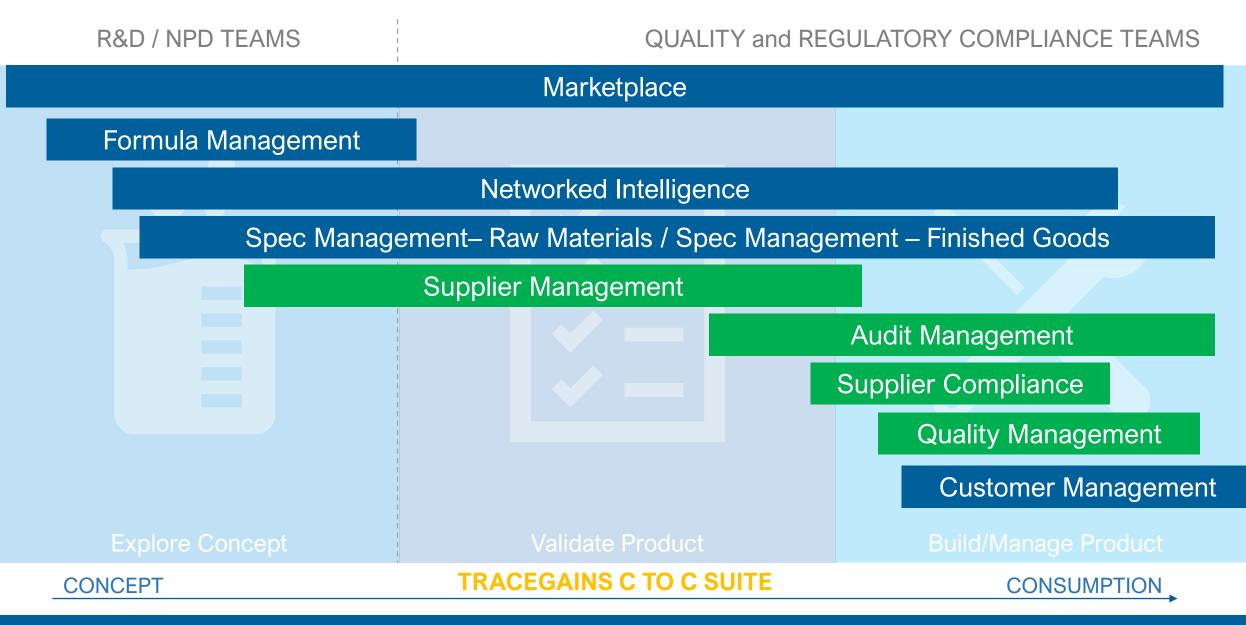
-Naoto Kan

Kevin Dineen Account Executive

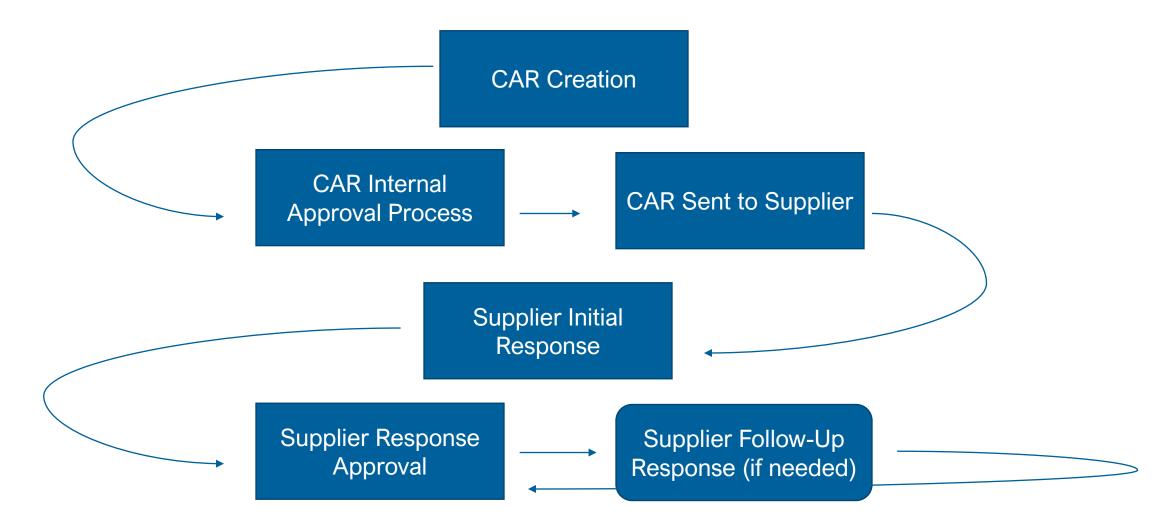


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TraceGains Product Suite



Standard CAR Workflow



CAR Creation

 CARs can be created manually in TraceGains simply by selecting the appropriate Item and Supplier IDs the corrective action is for

CARI (A	u) -									New =	- Filter Reset
0	CAR Creation Date &	CAR Status	CAR Type	Supplier/Site Name	Supplier Lot ID	Requestor Name	Release for Internal Approval	Request Date	Days to Return	Due Date Reached	Implementation Da
	2/4/2019 01:07:54 PM	Response Review	Audit (Supplier)	Basic ingredients, Inc Corporate		Ruben Galbraith	36	2,4/2019 05:00:00 AM	14	Request Returned	2/28/2019 06:00:00 PM
	2/5/2019 03:35:44 PM	Response Review	Audit (internal)	Butterhouse - Production (Capsule Facility)		Jason Mueller	No		14	Request Returned	5/1/2019 12:00:00 AM
	4/4/2019 11:32:19 AM	Response Review	Audit (internal)	Butterhouse - Receiving Dock		Ruben Galbraith	Yes	4/4/2019 12:00:00 PM		Request Returned	4/11/2019 09:00:00 AM
	4/18/2019 03:06:00 PM	Open	Audit (Supplier)	Basic ingredients, Inc Corporate		Jacon Mueller	No				
	5/30/2019 02:48:45 PM	Awalting Response	COA Out of Spec	Byce Feed Products	81CO-109	Ruben Galbraith	76	4/17/2019 03:00:00 PM	14	CAR Due	
3 ₽	5/30/2019 03:05:16 PM	Closed	COA Out of Spec	We Be Gel Inc.	WEG-226	Ruben Galbraith	Tes			Request Returned	7/31/2019 05:00:00 PM
3 ₽	\$/20/2019 03:05:38 PM	Open	Quality Testing	Castletech Foods		Create	n x				
⇒ ≎	5/30/2019 03.06:04 PM	Awaiting Response	Quality Testing	Connected Ingredients, Inc.				4/1/2019 12:00:00 AM		CAR Due	
⇒ ≎	5/30/2019 03:21:13 PM	Response Review	Receiving	We Be Gel Inc.	Item ID		11	2/13/2019 03:00:00 PM	14	Request Returned	5/31/2019 12:00:00 AM
⊃ ‡	\$/31/2019 12:40:12 PM	Open	Receiving	Michael Foods							
⇒ ≎	6/3/2019 02:01:17 PM	Open	Audit (internal)	Butterhouse - Warehouse (Downtown)	Supplier ID						
⇒ ≎	9/4/2019 05:51:18 PM	Closed	Audit (Supplier)	Basic Ingredients, Inc Minneapolio				3/13/2019 11:00:00 AM		Request Returned	4/30/2019 11:00:00 AM
□	9/5/2019 10:30:15 AM	Response Review	Audit (Supplier)	Easic ingredients, Inc Minneapolis				2/14/2019 11:00:00 AM	60	Request Returned	6/20/2019 10:00:00 AM
¢ €	10/24/2019 10/21:40 AM	Open		United Sugar		Cancel			14		
⇒ ≎	11/22/2019 01:33:21 PM	Open		Basic Ingredients, Inc Corporate		Cancel			14		
⊃ ‡	12/3/2019 02:20:35 PM	Open		Easic ingredients, Inc Corporate					14		
¢ (12/4/2019 09:33:20 AM	Open		Buttemouse - Production (Capsule Facility)			4		14		
3 ₽	12/4/2019 09:35:56 AM	Open	Foreign Material	Sutterhouse - Watehouse (Downtown)		Ruben Galbraith	No	12/4/2019 09:37:00 AM	14	Oue Date not Reached	12/4/2019 09:38:00 AM
\$	1/21/2020 02:02:51 PM	Open		Michael Foods	81-438		No		14		
\$ (1/23/2020 09:40:39 AM	Open		Castlenech Foods	Castle-284		No		14		
\$	1/24/2020 09:14:59 AM	Open		Castletech Foods	Castle-285		No		14		
¢ (2/11/2020 03:31:11 PM	Open	Receiving	Byco Food Products	8400-412	Dave Scott	No	2/11/2020 02:52:00 PM			
¢ (2/26/2020 10:23:21 AM	Open		Michael Foods	81-630		No		14		
\$	2/26/2020 10:31:03 AM	Open		Supplacive			No		14		
4	2/26/2020 12:20:30 PM	Availing Response	Audit (Supplier)	Butterhouse - Warehouse (Downtown)		Ruben Galbraith	34	4/20/2020 12:00:00 AM	14	Oue Date not Reached	
		Open		Castletech Foods	Cattle-286		No		14		

- CARs can be created automatically in TraceGains
 - COA Zoning
 - Identifies whether data points are in/out of spec and send CARs accordingly
 - TraceGains Workflow can create CARs based on attribute business rules and/or audit nonconformance values.

CARs in **TraceGains**

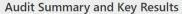
CAR Kickoff

& Type (1/3)

Sections 🏚

- 1. Audit Summary and Key Results
- 2. CAR Kickoff
- 3. Internal Review
- 4. Supplier Initial Response
- 5. Supplier Response Approval
- 6. Supplier Follow-Up Response (if needed)

Documents



* Supplier/Site ID 🗸 🖉

Supplier/Site Name

000041

Basic Ingredients, Inc. - Minneapolis

Audit Specifics

Date of Audits V 🖉

3/6/2019 01:00:00 PM

Audit Type

BA Supplier Audit

Audit Awareness

Announced Audit

Audit Firm N/A

Attendee Details

Just Ruben attended this round.

Audit Results

Audit Pass/Fail

Critical Non-Conformance Totals

2

Major Issues

3

Minor Non-Conformance Totals

1

CAR Kickoff

CAR Status Response Review **Designated CAR Approver** Approver Name Ruben Galbraith Use my full name * Approver Email 🗸 ruben@smcbutterhouse.com Use my email address Designated CAR Requestor **Requestor Name** David Scott Use my full name * Requestor Email V das@smcbutterhouse.com Use my email address **CAR** Details **Request Date** 3/14/2019 11:00:00 AM **CAR Type** Audit (Supplier) V * CAR Audit Category ~ Food Safety -

* Complaint Text 🗸

-

In regards to "HACCP & Quality Management" audit portion, particularly Parts 1-3 on missing documentation and procedures. We need you to provide us with updated versions of these, and reasoning as to why it was missing, what you will do to remedy, etc. Thanks.

CARs in **TraceGains**

Sections 🏟 1. Audit Summary and Key Results 2. CAR Kickoff 3. Internal Review 4. Supplier Initial Response 5. Supplier Response Approval 6. Supplier Follow-Up Response (if needed)

Documents

Internal Review Supplier Initial Response **CAR Response Logistics** -Days to Return 🗸 60 Move forward to supplier response stage. **Request Due Date** Supplier Response Date 4/10/2019 03:00:00 PM **Due Date Reached** Request Returned Supplier Response Supplier Response Name Bob Garcia Root Cause Staff turnover caused documentation tracking to fall by the wayside.

Corrective Actions

We have rehired the position, a very qualified individual. Their first task was to ensure all our HACCP/HARPC planning on point for the year.

Preventative Measures

We licensed a wonder software system called TraceGains to track our documentation, and send auto alerts when anything goes missing or expired.

Supplier

Response

(2/3)

Approval 1 Status

Approval 1 Comment

Approved

CARs in TraceGains

Sections 🏟

Documents

Gains	Supplier Response Approval		Supplier Follow-Up Response (if needed)
	Approval 1 CAR Response Approval		Supplier Revised Response
	Accept	~	N/A
	Approval 1 CAR Response Comments		
ctions 🌣	Appreciate the fast response on this high importance issue.		
1. Audit Summary and Key Results			Supplier Revised Response Date
2. CAR Kickoff		11	
3. Internal Review	Comment to Supplier		
4. Supplier Initial Response	Thanks! We plan on re-auditing before end of year though to confirm this.		
5. Supplier Response Approval	manks: we plan on re-additing before end of year though to commit this.		
6. Supplier Follow-Up Response (if needed)			
Documents		11	

□ Show Archived ① Upload Documents

Review / Approval (3/3)

						Filter	Clear	C
Online Form	File Name	Type 🔺	Status	Workflow	Expiration Date	Do	oc Creatio	n Da

CAR Dashboard

• Provides a place to monitor all CARs in the system. Multiple dashboards can be created, columns can be added/removed, sorted, and filtered as needed.

TraceG SMC Butterho		Smart Alerts	Analytics	Formulas	Items	Suppliers	Sites	Auditors	Audits	Items Supplied	Documents	Specifications	POs	COA Monitor	COAs	QA	CARs	-	Need Help?	Configura	ation 🔒
dil CARs	(All) 👻																	New 🔳	- Fil	er Reset	Export
0	CAR Creation Date	CAR Status		CAR Type		Supplier/Site	e Name	S	Supplier Lot I	D Requestor	Name Re	elease for Internal A	pproval	Request Date	•	Days to	o Return	Due Da	te Reached	Implement	ntation Date
0 🌣	2/4/2019 01:07:54 PM	Response Review	Audit	(Supplier)	Basic Ir	gredients, Inc (Corporate			Ruben Galbra	ith Yes	s		2/4/2019 06:00:00 A	AM ·	14		Request Re	turned	2/28/2019	06:00:00 PM
•	2/5/2019 03:35:44 PM	Response Review	Audit	(Internal)	Butterh	ouse - Productio	n (Capsule R	acility)		Jason Muelle	r Yes	s		2/8/2019 10:00:00 A	AM ·	14		Request Re	turned	5/1/2019 1	2:00:00 AM
0 🌣	4/4/2019 11:32:19 AM	Response Review	Audit	(Internal)	Butterh	ouse - Receiving	Dock			Ruben Galbra	iith Yes	s		4/4/2019 12:00:00 P	M 2	21		Request Re	turned	4/11/2019	09:00:00 AM
•	4/18/2019 03:06:00 PM	Open	Audit	(Supplier)	Basic In	gredients, Inc (Corporate			Jason Muelle	r No	D									
□ ‡	5/30/2019 02:48:45 PM	Awaiting Response	COA	Out of Spec	Byco Fo	ood Products		BYO	O-109	Ruben Galbra	ith Yes	s		4/17/2019 03:00:00	PM	14		CAR Due			
□ 🌣	5/30/2019 03:05:16 PM	Closed	COAC	Out of Spec	We Be	Gel Inc.		WBG	G-226	Ruben Galbra	ith Yes	s		2/11/2019 11:00:00	AM 2	21		Request Re	turned	7/31/2019	05:00:00 PN
□ ‡	5/30/2019 03:05:38 PM	Open	Qualit	y Testing	Castlete	ech Foods		Cast	tle-286	Ruben Galbra	iith No	5									
□ \$	5/30/2019 03:06:04 PM	Awaiting Response	Qualit	y Testing	Connec	cted Ingredients,	Inc.	CII-6	557	Ruben Galbra	ith Yes	s		4/1/2019 12:00:00 A	AM :	7		CAR Due			
□ \$	5/30/2019 03:21:13 PM	Response Review	Receiv	ving	We Be	Gel Inc.		WBG	G-226	Ruben Galbra	ith Yes	s		2/13/2019 03:00:00	PM	14		Request Re	turned	5/31/2019	12:00:00 AN
•	5/31/2019 12:40:12 PM	Open	Receiv	ving	Michae	l Foods		BI-4	38		No	þ									
□ \$	6/3/2019 02:01:17 PM	Open	Audit	(Internal)	Butterh	ouse - Warehous	e (Downtow	/n)			No	D									
□ \$	9/4/2019 05:51:18 PM	Closed	Audit	(Supplier)	Basic In	ngredients, Inc I	Minneapolis			Jason Muelle	r Yes	s		3/13/2019 11:00:00	AM 3	21		Request Re	turned	4/30/2019	11:00:00 AN
□ ‡	9/5/2019 10:38:15 AM	Response Review	Audit	(Supplier)	Basic In	ngredients, Inc I	Minneapolis			David Scott	Yes	s		3/14/2019 11:00:00	AM (50		Request Re	turned	6/30/2019	10:00:00 AM
□ \$	10/24/2019 10:21:40 AM	Open			United	Sugar					No	b				14					
	11/22/2019 01:33:21 PM	Open			Basic In	ngredients, Inc (Corporate				No	0				14					
	12/3/2019 02:20:35 PM	Open			Basic In	ngredients, Inc (Corporate				No	0				14					
□ 🌣	12/4/2019 09:33:20 AM	Open			Butterh	ouse - Productio	n (Capsule F	acility)			No	0				14					
	12/4/2019 09:35:56 AM	Open	Foreig	ın Material	Butterh	ouse - Warehous	e (Downtow	/n)		Ruben Galbra	ith Yes	s		12/4/2019 09:37:00	AM	14		Due Date	not Reached	12/4/2019	09:38:00 AN
□ \$	1/21/2020 02:02:51 PM	Open			Michae	l Foods		BI-4	38		No	0				14					
□ 🌣	1/23/2020 09:40:39 AM	Open			Castlete	ech Foods		Cast	tle-286		No	0				14					
	1/23/2020 09:40:39 AM				Castlete	ech Foods		Cast	tle-286	2 > »	No	0				14		1 - 50 of 77	results in 2	pages	

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Live Q&A

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Take our survey and be entered to win a \$10 gift card to your favorite coffee shop!



Thank You

Together we do more

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